

# **IHH HEALTHCARE**

(IHH MK EQUITY, IHH.KL)

3 Jun 2025

In line. Long-term growth intact

BUY

## Liew Jin Sheng

liew.jin-sheng@ambankgroup.com +603 2036 1687

**Company Report** 

(Maintained)

Rationale for report: Company Result

Price	RM6.91
Fair Value	RM8.60
52-week High/Low	RM7.56/RM6.01

## Key Changes

Fair value	<
EPS	⇔

YE to Dec	FY24	FY25F	FY26F	FY27F
Revenue (RMmil)	24,383.0	26,546.1	28,306.8	29,879.1
Core net profit (RMmil)	1,685.0	1,993.7	2,225.3	2,631.7
FD Core EPS (Sen)	19.1	22.6	25.3	29.9
FD Core EPS growth (%)	31.7	18.3	11.6	18.3
Consensus Net Profit (RMmil)	-	1,956.0	2,216.0	2,532.0
DPS (Sen)	10.0	11.8	13.2	15.6
PE (x)	36.1	30.5	27.3	23.1
EV/EBITDA (x)	13.3	12.2	11.2	9.9
Div yield (%)	1.4	1.6	1.8	2.1
ROE (%)	9.0	6.5	7.0	8.0
Net Gearing (%)	37.9	34.2	32.3	29.7

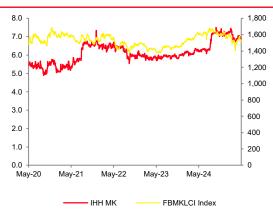
#### Stock and Financial Data

Shares Outstanding (million)	8,824.9
Market Cap (RMmil)	60,856.4
Book Value (RM/Share)	3.80
P/BV (x)	1.8
ROE (%)	9.0
Net Gearing (%)	37.9

Major Shareholders Mitsui & Co Ltd (32.7%) Khazanah Nasional (25.9%) EPF (11.0%)

Free Float 26.3 Avg Daily Value (RMmil) 40.4

Price performance	3mth	6mth	12mth
Absolute (%)	(7.2)	(4.8)	11.6
Relative (%)	(3.8)	(0.1)	18.0



## **Investment Highlights**

We maintain our BUY recommendation on IHH with an unchanged TP of RM8.60, based on 14x FY26F EV/EBITDA and a 3% ESG premium. As 1QFY25 results and key metrics were within expectations, we maintain our earnings forecast. IHH's 1QFY25 EBITDA of RM1.34bil (-1.5% YoY) and core net profit of RM425mil (+5.5% YoY) were in line, accounting for 21–23% of our and consensus full-year estimates. Performance was mixed across key markets—Malaysia saw strong growth following the addition of Island Hospital, but this was offset by renovation works at Mount Elizabeth in Singapore and start-up losses at Acibadem Kartal in Turkiye. Despite near-term pressures, IHH is well positioned for long-term growth, with 1,085 beds to be added this year across five key markets—on track to meet its ~4,000 new beds target by 2028.

- Maintain Buy with TP of RM8.60. We maintain our recommendation on IHH at BUY with the same target price of RM8.60, based on 14x FY26F EV/EBITDA. Our target price also includes a 3% ESG premium, based on a 4-star ESG rating. As 1QFY25 results and key metrics were within expectations, we maintain our earnings forecast.
- In line. IHH's 1QFY25 EBITDA of RM1.34bil (-1.5% YoY) and CNP of RM425mil (+5.5% YoY) were in line, accounting for 21–23% of our and consensus full-year estimates. Revenue rose 5.7% YoY, driven by a higher case-mix of acute patients and price adjustments. EBITDA was impacted weaker EBITDA from IHH Singapore and Acibadem.
- Mixed performance across key markets. IHH Malaysia posted strong revenue and EBITDA growth of 17.1% and 14.1% YoY, driven by the full contribution from Inland Hospital. In contrast, IHH Singapore's EBITDA declined 8.1% YoY, with operations facing margin pressure (-1.9ppt to 28.4%) due to ongoing renovation works at Mount Elizabeth, which operated at only 50% bed capacity. At Acibadem, EBITDA declined 3.7% YoY despite a robust 11.7% revenue increase, due to start-up losses at the newly opened Acibadem Kartal Hospital in February 2025.
- Scaling capacity to meet healthcare demand. Rising income and aging populations are fueling a surge in NCDs like diabetes, heart disease, and cancer, driving demand for specialized and long-term care. With a strong presence in emerging markets and a focus on advanced treatments, IHH is well-positioned to capture this structural shift. To meet growing demand, 1,085 beds will be added in 2025 across Europe (190), Malaysia (340), Hong Kong (50), Turkiye (130), and India (375), keeping the group on track to add ~4,000 beds by 2028.

**EXHIBIT 1: 1QFY25 EARNINGS SUMMARY** 

FYE Dec 31 (RM mil)	1QFY24	4QFY24	1QFY25	QoQ (%)	YoY (%)	
Revenue	5,955	6,692	6,294	-5.9%	5.7%	
EBITDA	1,364 1,425		1,343	-5.8%	-1.5%	
Net interest expenses	(179)	(291)	(225)	-22.7%	25.9%	
D&A	(414)	(496)	(470)	-5.2%	13.5%	
Associates	7	6	6	0.0%	-11.2%	
Share of profits from JV	1	1	1	0.0%	44.5%	
Net monetary gain arising from hyperinflationary economy	146	166	103	-38.0%	-29.5%	
РВТ	931	1,101	762	-30.8%	-18.1%	
Тах	(5)	(263)	(137)	-47.9%	>100%	
NCI	(157)	(106)	(111)	4.7%	-29.5%	
Net Profit	768	732	514	-29.8%	-33.1%	
EI	(365)	(415)	(89)	-78.6%	-75.6%	
Core net profit	403	317	425	34.1%	5.5%	
Basic EPS (sen)	4.6	3.6	4.8	1.2 ppt	0.3 ppt	
FD EPS (sen)	4.6	3.6	4.8	1.2 ppt	0.3 ppt	
Gross DPS (sen)	0.0	5.5	0.0	-5.5 ppt	0.0 ppt	
EBITDA margin (%)	22.9	21.3	21.3	0.0 ppt	-1.6 ppt	
PBT margin (%)	15.6	16.5	12.1	-4.3 ppt	-3.5 ppt	
Effective tax rate (%)	0.6	23.9	18.0	-5.9 ppt	17.4 ppt	
Core net profit margin (%)	6.8	4.7	6.8	2.0 ppt	0.0 ppt	
Segmental revenue						
Singapore	1,551	1,472	1,520	3.3%	-2.0%	
Malaysia	955	1,114	1,118	0.4%	17.1%	
ndia	981	986	994	0.8%	1.3%	
Greater China	369	384	413	7.6%	12.0%	
Turkiye & Europe	1,794	1,963	2,003	2.0%	11.7%	
Hospital & Healthcare	5,650	5,919	6,048	2.2%	7.0%	
Labs	256	255	248	-2.7%	-3.1%	
Plife REIT	38	37	45	21.6%	17.7%	
Others	1	2	0	-100.0%	-100.0%	
Hyperinflation adjustment	10	479	(47)	<-100%	<-100%	
Total	5,955	6,692	6,294	-5.9%	5.7%	
Segmental EBITDA						
Singapore	469 415 431		3.9% -3.9%	-8.1%		
Malaysia	239	284			14.2%	
India	186	168	187	11.3%	0.5%	
Greater China	25	45	45	0.0%	80.0%	
Turkiye & Europe	376	443 362		-18.3%	-3.7%	
Hospital & Healthcare	1,295	1,353	1,298	-4.1%	0.2%	
_abs	97	89	85	-4.5%	-12.4%	
Plife REIT	83 46 86		87.0%	3.6%		
Others	16	(78)	(20)	-74.4%	<-100%	
Elimination	(115)	(67)	(82)	22.4%	-28.7%	
Hyperinflation adjustment	(12)	83	(24)	<-100%	100%	
Total	1,364	1,426	1,343	-5.8%	-1.5%	

Source: Company

## Company profile

IHH Healthcare Berhad (IHH) operates as an integrated healthcare business and related services and has leading market positions in its home markets of Singapore, Malaysia and Turkey, and it also has healthcare operations and investments in the People's Republic of China, India, Hong Kong and Europe. The company's integrated healthcare network provides the full spectrum of healthcare services, from primary healthcare clinics to secondary and tertiary hospitals, to quaternary care and post-operative rehabilitation centres, complemented by a wide range of ancillary services including diagnostic laboratories, imaging centres, ambulatory care, medical education facilities, hospital project management and other related services. The company was incorporated in Malaysia on 21 May 2010 as a holding company for Khazanah's healthcare investments in Parkway, Pantai, IMU Health and Apollo.

#### Investment thesis and catalysts

We have a Buy recommendation on IHH. Rising income and ageing population are contributing to a rise in noncommunicable diseases, leading to a structural increase in demand for advanced medical treatments. Additionally, Island Hospital acquisition is value accretive, as there will cost savings of RM200 million over five years due to the synergy benefits. We believe the implementation of diagnosis-related group (DRG) is unlikely to have a significant impact to IHH as only c.20% of IHH's revenue and EBITDA are derived from IHH Malaysia.

#### Valuation methodology

The stock is valued based on a target FY26F EV/EBITDA of 14x, which is in line with its 5Y historical average EV/EBITDA. Our target price also includes a 3% ESG premium based on a 4-star ESG rating.

#### Risk factors

Downside risks to our estimates include more than expected decrease in average revenue per inpatient due to the roll out of diagnosis-related group or unable to realise synergies from Island Hospital acquisition.

# **EXHIBIT 2: VALUATIONS**

Target EV/EBITDA (x)	14x
CY26 EBITDA	RM6.3 bil
ESG premium	3%
12-month target price	8.60

# **EXHIBIT 3: PE BAND CHART**



Source: Bloomberg

# EXHIBIT 4: ESG RATING

	Environmental assessment	Parameters	Weightage		Rating			Rationale	
1	Carbon emissions reduction	45% CO2 reduction by 2030	15%	*	*	*			Recorded carbon emissions for the first time, and established 2022 as baseline year for Scope 1 and 2 carbon emissions.
2	Scope 1 GHG Emissions	ICo2e reduction	15%	*	*	*			Recorded carbon emissions of 55,463 for the first time and established 2022 as baseline year for Scope 1 and 2 carbon emissions.
3	Scope 2 GHG Emissions	Co2e reduction	15%	*	*	*			Recorded carbon emissions of 181,271 for the first fime, and established 2022 as baseline year for Scope 1 and 2 carbon emissions.
4	Scope 3 GHG Emissions	tCo2e reduction	15%	*	*	*			Strategising Scope 3 carbon accounting by 2023.
5	Water usage	megalitres	20%	*	*	*			3,013 megalitres used.
6	Waste generation	Minimise waste generation	20%	*		*	*		42% reduction of single-use virgin plactic in non- clinical areas in Singapore and 100% reduction of single-use plastic water bottles in Malaysia.
	Weighted score for evironmental assessment		100%	*	*	*			
	Social assessment								
1	Health, safety & well-being	Recorded injuries	25%	*	*	*	*		Establishing a consistent framework to track
2	Women in workforce	% of total workforce	25%	*	*	*	*		64% in workforce & 27% in senior management
3	Investment in employee training	RM	25%	*	*	*			Training provided, however the group just establishing a consistent framework to track the metrics.
4	CSR programmes	No. of programmes organized	25%	*				(i) #ListenToYourHeartraise awareness about heart disease (76,000 people were reached) (ii)Sustainability Project Mangroves Plantation (500 mangrove saplings plantad) (iii) Breast cancer awareness project "Traveling Pink Ribbon" (iv) The Purple Parade" (100 of colleagues participated)	
	Weighted score for social assessment		100%	*	*	*			
	Governance assessment								
1	Board age diversity	% under 60 years old	15%	*	*	*	*		45%
2	Board women representation	% of total board directors	15%	*	*	*			27% representation
3	Directors with tenure below 6 years	% below 6 years category	15%	*	*	*	*		72%
4	Independent board directors	% of total board directors	15%	*	*	*			46% - independent non-exec
5	Remuneration to directors	% of total staff costs	20%	*	*	*	*		RM25.8mil - 0.4% of 2022 staff costs
6	Corruption investigations	Confirmed incidents	20%	*	*	*	*		no incident
	Weighted score for governance assessment		100%	* * *					
	[			<del>                                     </del>		1			
	Environmental score		35%	*	*	*			
	Social score		35%	*	*	*	*		
	Governance score  Overall ESG Score		30% 100%	*		*	*		
	Overall E30 3core		100%	*	*	*			

Source: AmInvestment Bank Bhd

Revenue	EXHII	BIT 5: FINA	NCIAL DA	TA		
EBITDA	Income Statement (RMmil, YE 31 Dec)	FY23	FY24	FY25F	FY26F	FY27F
Depreciation	Revenue	20,934.8	24,383.0	26,546.1	28,306.8	29,879.1
Depreciation	EBITDA	4,645.6	5,439.0	5,873.7	6,354.5	7,120.2
Operating income (EBIT)   3.134.8   3.705.0   4.003.9   4.394.4   5.	Depreciation	(1,510.9)		(1,869.8)		(2,058.2)
Other income & associates	•	, ,		, ,	, ,	5,062.0
Net interest		,				38.6
Exceptional items						(1,041.0)
Pretax profit	Exceptional items			-	-	-
Taxiation (688.3) (594.0) (757.4) (848.5) (1.0 (Minorities/pref dividends (439.1) (505.0) (310.4) (355.4) (1.0 (Net profit 2.951.9) 2,657.0 (1.993.7) 2,225.3 2, 2, 2,657.0 (1.993.7) 2,225.3 2, 2, 2,657.0 (1.993.7) 2,225.3 2, 2, 2,657.0 (1.993.7) 2,225.3 2, 2, 2, 2, 2, 2, 2, 2, 2, 2, 2, 2, 2,	Pretax profit	, ,	, ,	3,061.5	3,429.2	4,059.7
Minorities/pref dividends		(658.3)				(1,005.3)
Net profit	Minorities/pref dividends	, ,	, ,	, ,	, ,	(422.6)
Second color				. ,		2,631.7
Fixed assets   13,413.9   16,229.0   17,321.3   18,484.7   19, Intangible assets   14,296.0   16,302.0   15,304.0   15,30	Core net profit	1,279.2	1,685.0	1,993.7		2,631.7
Intangible assets	Balance Sheet (RMmil, YE 31 Dec)	FY23	FY24	FY25F	FY26F	FY27F
Other long-term assets         15,769.4         17,357.0         17,371.7         17,423.5         17, Total non-current assets         43,479.3         49,888.0         50,995.0         52,210.2         53, Cash & equivalent         2,379.1         1,510.0         1,870.4         2,481.8         3,580.2         3,081.0         1,870.4         2,481.8         3,580.2         3,910.6         4,170.0         4,281.0         4,700.0         4,170.0         4,281.8         3,081.0         3,991.6         4,170.0         4,281.8         3,991.6         4,170.0         4,281.8         3,991.6         4,170.0         4,281.8         3,991.6         4,170.0         4,281.8         4,281.8         3,991.6         4,170.0         4,281.8         4,281.8         3,991.6         4,170.0         4,281.8         4,281.8         4,281.8         6,681.0         8,680.0         8,594.0         9,366.0         1,082.0         7,366.7         8,594.0         9,366.0         7,366.7         8,594.0         9,366.0         7,366.7         8,594.0         9,366.0         7,369.7         8,594.0         9,366.0         7,369.7         8,594.0         9,366.0         1,011.1         10,171.1         10,171.1         10,171.1         10,171.1         10,171.1         10,171.1         10,171.1         10,171.1         10,171.	Fixed assets	13,413.9	16,229.0	17,321.3	18,484.7	19,695.7
Total non-current assets	Intangible assets	14,296.0	16,302.0	16,302.0	16,302.0	16,302.0
Cash & equivalent Slock	Other long-term assets	15,769.4	17,357.0	17,371.7	17,423.5	17,507.7
Stock	Total non-current assets	43,479.3	49,888.0	50,995.0	52,210.2	53,505.4
Stock   639.8   681.0   806.7   860.2     Trade debtors   3,084.0   3,598.0   3,910.6   4,170.0   4,	Cash & equivalent				2,481.8	3,435.4
Other current assets         609.9         1,082.0         1,082.0         1,082.0         1,082.0         1,7082.0         2,7082.2         3,7082.2         3,7082.0         3,7082.0         3,7082.0	Stock	639.8				907.9
Other current assets         609.9         1,082.0         1,082.0         1,082.0         1,082.0         1,7082.0         2,7082.2         3,7082.2         3,7082.0         3,7082.0         3,7082.0	Trade debtors					4,401.7
Total current assets         6,712.9         6,871.0         7,669.7         8,594.0         9, 17 rade creditors         4,951.7         5,128.0         6,242.8         6,656.9         7, 7, 7,568.7         7, 2,572.2         1, 2,572.2         1, 3,680.4         10,117.1         10, 10,119.9         10,288.8         10, 10,119.9         11, 2,288.8         10, 10,119.9         11, 2,288.8         10, 10,119.9         11, 2,288.8         10, 10,119.9         11, 2,288.8         10, 10,119.9         11, 2,288.8         10, 10,119.9         11, 2,2,215.3         3, 30,30.3         3, 30,30.3         3, 32,215.3         3, 36,30.3	Other current assets	,				1,082.0
Trade creditors				,		9,827.0
Short-term borrowings         1,660.8         3,560.0         2,503.5         2,572.2         2,00           Other current liabilities         844.3         888.0         888.0         888.0           Total current liabilities         7,456.8         9,576.0         96.34.3         10,117.1         10,10.0           Long-term borrowings         6,650.6         9,366.0         10,013.9         10,288.8         10,10.0           Other long-term liabilities         3,726.1         3,909.0         3,846.4         3,810.6         3,810.6           Shareholders' funds         29,105.5         30,140.0         31,091.6         32,153.8         33,458.0           BV/share (RM)         3.69         3.80         3.91         4.03.9         4,433.9         4,433.9           Pretax profit         4,049.3         3,766.0         3,061.5         3,429.2         4,74.7           Pretax profit         4,049.3         3,756.0         3,061.5         3,429.2         4,74.7           Pretax profit         4,049.3         3,756.0         3,061.5         3,429.2         4,74.7           Pretax profit         4,049.3         3,759.0         3,061.5         3,429.2         4,74.7           Pretax profit         4,049.3						7,026.7
Other current liabilities         844.3         888.0         888.0         888.0           Total current liabilities         7,456.8         9,576.0         9,634.3         10,117.1         10, Long-term liabilities         3,726.1         3,909.0         3,846.4         3,810.6						2,670.7
Total current liabilities         7,456.8         9,576.0         9,634.3         10,117.1         10, Long-term borrowings         6,650.6         9,366.0         10,013.9         10,288.8         10, Other long-term liabilities         3,726.1         3,990.0         3,846.4         3,810.6 <td>•</td> <td>,</td> <td>,</td> <td>,</td> <td></td> <td>888.0</td>	•	,	,	,		888.0
Long-term borrowings						10,585.4
Other long-term liabilities         3,726.1         3,909.0         3,846.4         3,810.6         3,70tal long-term liabilities         10,376.7         13,275.0         13,860.4         14,099.4         14,099.4         14,099.4         14,099.4         14,099.4         14,099.4         14,099.4         14,099.4         14,099.4         14,099.4         14,099.4         14,099.4         14,099.4         14,099.4         14,099.4         14,099.4         14,099.4         4,078.4         4,433.9         4,03         4,078.4         4,433.9         4,03         4,078.4         4,433.9         4,03         4,078.4         4,433.9         4,03         3,660.0         3,061.5         3,429.2         4,08.3         3,80         3.91         4.03						10,583.4
Total long-term liabilities   10,376.7   13,275.0   13,860.4   14,099.4   14, Shareholders' funds   29,105.5   30,140.0   31,091.6   32,153.8   33, Minority interests   3,253.1   3,768.0   4,078.4   4,433.9   4, Winder (RM)   3.69   3.80   3.91   4.03	ŭ					3,797.7
Shareholders' funds         29,105.5         30,140.0         31,091.6         32,153.8         33, Minority interests         3,253.1         3,768.0         4,078.4         4,433.9         4,433.9         4,033.9         4,033.9         4,033.9         4,033.9         4,033.9         4,033.9         4,033.9         4,033.9         4,033.9         4,033.9         4,033.8         3.91         4.03						14,480.5
Minority interests BV/share (RM) 3.69 3.80 3.91 4.03 4.03 BV/share (RM) 3.69 3.80 3.91 4.03 4.03 BV/share (RM) 3.69 3.80 3.91 4.03 4.03 4.03 BV/share (RM) 3.69 3.80 3.91 4.03 4.03 4.03 4.03 5.00 3.80 3.91 4.03 5.00 3.80 5.00 3.91 4.03 5.00 5.00 5.00 5.00 5.00 5.00 5.00 5						
BV/share (RM)         3.69         3.80         3.91         4.03           Cash Flow (RMmil, YE 31 Dec)         FY23         FY24         FY25F         FY26F         F           Pretax profit         4,049.3         3,756.0         3,061.5         3,429.2         4,           Depreciation         1,463.2         1,681.0         1,794.7         1,884.1         1,           Net change in working capital         (366.8)         (715.0)         676.5         101.2           Others         (1,386.2)         (437.0)         197.4         156.9           Cash flow from operations         3,759.4         4,285.0         5,730.2         5,571.4         6,           Capital expenditure         (2,241.5)         (7,904.0)         (2,471.8)         (2,635.7)         (2,7           Net investments & sale of fixed assets         - <td< td=""><td></td><td></td><td></td><td></td><td>,</td><td>33,410.0</td></td<>					,	33,410.0
Pretax profit						4,856.5 4.18
Depreciation         1,463.2         1,681.0         1,794.7         1,884.1         1, Net change in working capital         (366.8)         (715.0)         676.5         101.2 <td< td=""><td>Cash Flow (RMmil, YE 31 Dec)</td><td>FY23</td><td>FY24</td><td>FY25F</td><td>FY26F</td><td>FY27F</td></td<>	Cash Flow (RMmil, YE 31 Dec)	FY23	FY24	FY25F	FY26F	FY27F
Depreciation	Pretax profit	4,049.3	3,756.0	3,061.5	3,429.2	4,059.7
Net change in working capital Others         (366.8)         (715.0)         676.5         101.2           Others         (1,386.2)         (437.0)         197.4         156.9           Cash flow from operations         3,759.4         4,285.0         5,730.2         5,571.4         6,           Capital expenditure         (2,241.5)         (7,904.0)         (2,471.8)         (2,635.7)         (2,7           Net investments & sale of fixed assets				1.794.7		1,981.0
Others         (1,386.2)         (437.0)         197.4         156.9           Cash flow from operations         3,759.4         4,285.0         5,730.2         5,571.4         6,           Capital expenditure         (2,241.5)         (7,904.0)         (2,471.8)         (2,635.7)         (2,7           Net investments & sale of fixed assets         -	•		,			90.4
Cash flow from operations         3,759.4         4,285.0         5,730.2         5,731.4         6, Capital expenditure           Capital expenditure         (2,241.5)         (7,904.0)         (2,471.8)         (2,635.7)         (2,7 Net investments & sale of fixed assets           Others         1,305.2         (343.0)         (473.1)         (504.5)         (5           Cash flow from investing         (936.3)         (8,247.0)         (2,944.9)         (3,140.3)         (3,3           Debt raised/(repaid)         -         -         -         -         -         -           Equity raised/(repaid)         -         -         -         -         -         -         -           Dividends paid         (2,037.0)         (1,224.0)         (1,042.0)         (1,163.1)         (1,3         (1,491.7)         (840.0)         (974.2)         (1,000.3)         (1,0 <td< td=""><td>· · · · · · · · · · · · · · · · · · ·</td><td>, ,</td><td>, ,</td><td></td><td></td><td>61.3</td></td<>	· · · · · · · · · · · · · · · · · · ·	, ,	, ,			61.3
Capital expenditure         (2,241.5)         (7,904.0)         (2,471.8)         (2,635.7)         (2,7 Net investments & sale of fixed assets           Others         1,305.2         (343.0)         (473.1)         (504.5)         (5           Cash flow from investing         (936.3)         (8,247.0)         (2,944.9)         (3,140.3)         (3,3           Debt raised/(repaid)         -         -         -         -         -           Equity raised/(repaid)         -		, ,	, ,			6,192.4
Others         1,305.2         (343.0)         (473.1)         (504.5)         (5           Cash flow from investing         (936.3)         (8,247.0)         (2,944.9)         (3,140.3)         (3,3           Debt raised/(repaid)         (470.0)         5,097.0         (408.6)         343.5         343.5           Equity raised/(repaid)         -         -         -         -         -         -           Dividends paid         (2,037.0)         (1,224.0)         (1,042.0)         (1,163.1)         (1,3           Others         (1,491.7)         (840.0)         (974.2)         (1,000.3)         (1,2           Cash flow from financing         (3,998.6)         3,033.0         (2,424.9)         (1,819.8)         (1,9           Net cash flow         (1,175.4)         (929.0)         360.4         611.4         611.4           Net cash/(debt) b/f         3,662.4         2,301.2         1,427.2         1,787.7         2,399.0         3,           Key Ratios (YE 31 Dec)         FY23         FY24         FY25F         FY26F         F           Revenue growth (%)         16.4         16.5         8.9         6.6           EBITDA growth (%)         14.7         17.1         8.0	Capital expenditure			,	,	(2,782.1)
Cash flow from investing         (936.3)         (8,247.0)         (2,944.9)         (3,140.3)         (3,3 page of the page of th		1 205 0	(242.0)	(472.4)	(EOA E)	(E30.6)
Debt raised/(repaid)         (470.0)         5,097.0         (408.6)         343.5           Equity raised/(repaid)         -         -         -         -           Dividends paid         (2,037.0)         (1,224.0)         (1,042.0)         (1,163.1)         (1,3           Others         (1,491.7)         (840.0)         (974.2)         (1,000.3)         (1,0           Cash flow from financing         (3,998.6)         3,033.0         (2,424.9)         (1,819.8)         (1,9           Net cash flow         (1,175.4)         (929.0)         360.4         611.4         611.4           Net cash/(debt) b/f         3,662.4         2,301.2         1,427.2         1,787.7         2,399.0         3,           Key Ratios (YE 31 Dec)         FY23         FY24         FY25F         FY26F         F           Revenue growth (%)         16.4         16.5         8.9         6.6         6         8.2         8.2           Pretax margin (%)         14.7         17.1         8.0         8.2         8.2         8.2         8.2         8.2         8.2         8.2         8.2         8.2         8.2         8.2         8.2         8.2         8.2         8.2         8.2         8.2						(532.6)
Equity raised/(repaid)  Dividends paid  (2,037.0) (1,224.0) (1,042.0) (1,163.1) (1,3 Others  (1,491.7) (840.0) (974.2) (1,000.3) (1,0 Cash flow from financing  (3,998.6) 3,033.0 (2,424.9) (1,819.8) (1,9 Net cash flow  (1,175.4) (929.0) 360.4 611.4 Net cash/(debt) b/f  3,662.4 2,301.2 1,427.2 1,787.7 2,399.0 3, Key Ratios (YE 31 Dec)  FY23 FY24 FY25F FY26F F  Revenue growth (%) 16.4 16.5 8.9 6.6 EBITDA growth (%) 14.7 17.1 8.0 8.2 Pretax margin (%) 14.1 10.9 7.5 7.9 Interest cover (x) 3.7 4.7 4.1 4.4 Effective tax rate (%) 16.3 15.8 24.7 24.7 Dividend payout (%) 69.0 46.1 52.3 52.3						(3,314.7)
Dividends paid         (2,037.0)         (1,224.0)         (1,042.0)         (1,163.1)         (1,3           Others         (1,491.7)         (840.0)         (974.2)         (1,000.3)         (1,0           Cash flow from financing         (3,998.6)         3,033.0         (2,424.9)         (1,819.8)         (1,9           Net cash flow         (1,175.4)         (929.0)         360.4         611.4         611.4           Net cash/(debt) b/f         3,662.4         2,301.2         1,427.2         1,787.7         2,399.0         3,           Key Ratios (YE 31 Dec)         FY23         FY24         FY25F         FY26F         F           Revenue growth (%)         16.4         16.5         8.9         6.6           EBITDA growth (%)         14.7         17.1         8.0         8.2           Pretax margin (%)         19.3         15.4         11.5         12.1           Net profit margin (%)         14.1         10.9         7.5         7.9           Interest cover (x)         3.7         4.7         4.1         4.4           Effective tax rate (%)         16.3         15.8         24.7         24.7           Dividend payout (%)         69.0         46.1         52.3	( 1 )	(470.0)	5,097.0	(408.6)	343.5	492.5
Others         (1,491.7)         (840.0)         (974.2)         (1,000.3)         (1,00		(0.007.0)	-	-	-	- (4.075.5)
Cash flow from financing         (3,998.6)         3,033.0         (2,424.9)         (1,819.8)         (1,919.8)         (1,919.8)         (1,917.7)         (2,90.9)         (3,938.6)         (3,033.0)         (2,424.9)         (1,819.8)         (1,919.8)         (1,919.8)         (1,918.8)         (1,919.8) <td>•</td> <td></td> <td></td> <td></td> <td></td> <td>(1,375.5)</td>	•					(1,375.5)
Net cash flow         (1,175.4)         (929.0)         360.4         611.4           Net cash/(debt) b/f         3,662.4         2,301.2         1,427.2         1,787.7         2,           Net cash/(debt) c/f         2,301.2         1,427.2         1,787.7         2,399.0         3,           Key Ratios (YE 31 Dec)         FY23         FY24         FY25F         FY26F         F           Revenue growth (%)         16.4         16.5         8.9         6.6         6.6         6.6         6.6         6.6         6.6         6.6         6.6         6.6         6.6         6.6         6.6         7.5         7.9         1.5         12.1         1.5			, ,	, ,	. ,	(1,041.0)
Net cash/(debt) b/f         3,662.4         2,301.2         1,427.2         1,787.7         2, Net cash/(debt) c/f         2,301.2         1,427.2         1,787.7         2,399.0         3, Key Ratios (YE 31 Dec)         FY23         FY24         FY25F         FY26F         F           Revenue growth (%)         16.4         16.5         8.9         6.6         6.6           EBITDA growth (%)         14.7         17.1         8.0         8.2           Pretax margin (%)         19.3         15.4         11.5         12.1           Net profit margin (%)         14.1         10.9         7.5         7.9           Interest cover (x)         3.7         4.7         4.1         4.4           Effective tax rate (%)         16.3         15.8         24.7         24.7           Dividend payout (%)         69.0         46.1         52.3         52.3	•					(1,924.1)
Net cash/(debt) c/f         2,301.2         1,427.2         1,787.7         2,399.0         3,           Key Ratios (YE 31 Dec)         FY23         FY24         FY25F         FY26F         F           Revenue growth (%)         16.4         16.5         8.9         6.6           EBITDA growth (%)         14.7         17.1         8.0         8.2           Pretax margin (%)         19.3         15.4         11.5         12.1           Net profit margin (%)         14.1         10.9         7.5         7.9           Interest cover (x)         3.7         4.7         4.1         4.4           Effective tax rate (%)         16.3         15.8         24.7         24.7           Dividend payout (%)         69.0         46.1         52.3         52.3		(1,175.4)	(929.0)	360.4	611.4	953.6
Key Ratios (YE 31 Dec)         FY23         FY24         FY25F         FY26F         F           Revenue growth (%)         16.4         16.5         8.9         6.6           EBITDA growth (%)         14.7         17.1         8.0         8.2           Pretax margin (%)         19.3         15.4         11.5         12.1           Net profit margin (%)         14.1         10.9         7.5         7.9           Interest cover (x)         3.7         4.7         4.1         4.4           Effective tax rate (%)         16.3         15.8         24.7         24.7           Dividend payout (%)         69.0         46.1         52.3         52.3	` '			1,427.2		2,399.0
Revenue growth (%) 16.4 16.5 8.9 6.6 EBITDA growth (%) 14.7 17.1 8.0 8.2 Pretax margin (%) 19.3 15.4 11.5 12.1 Net profit margin (%) 14.1 10.9 7.5 7.9 Interest cover (x) 3.7 4.7 4.1 4.4 Effective tax rate (%) 16.3 15.8 24.7 24.7 Dividend payout (%) 69.0 46.1 52.3 52.3	Net cash/(debt) c/f	2,301.2	1,427.2	1,787.7	2,399.0	3,352.6
EBITDA growth (%) 14.7 17.1 8.0 8.2  Pretax margin (%) 19.3 15.4 11.5 12.1  Net profit margin (%) 14.1 10.9 7.5 7.9  Interest cover (x) 3.7 4.7 4.1 4.4  Effective tax rate (%) 16.3 15.8 24.7 24.7  Dividend payout (%) 69.0 46.1 52.3 52.3	Key Ratios (YE 31 Dec)	FY23	FY24	FY25F	FY26F	FY27F
Pretax margin (%)     19.3     15.4     11.5     12.1       Net profit margin (%)     14.1     10.9     7.5     7.9       Interest cover (x)     3.7     4.7     4.1     4.4       Effective tax rate (%)     16.3     15.8     24.7     24.7       Dividend payout (%)     69.0     46.1     52.3     52.3						5.6
Net profit margin (%)     14.1     10.9     7.5     7.9       Interest cover (x)     3.7     4.7     4.1     4.4       Effective tax rate (%)     16.3     15.8     24.7     24.7       Dividend payout (%)     69.0     46.1     52.3     52.3	• , ,					12.0
Interest cover (x)     3.7     4.7     4.1     4.4       Effective tax rate (%)     16.3     15.8     24.7     24.7       Dividend payout (%)     69.0     46.1     52.3     52.3						13.6
Effective tax rate (%)     16.3     15.8     24.7     24.7       Dividend payout (%)     69.0     46.1     52.3     52.3						8.8
Dividend payout (%) 69.0 46.1 52.3 52.3	` ,					4.9
	Effective tax rate (%)	16.3	15.8	24.7	24.7	24.8
Debtors turnover (days) 50 50 52 52	Dividend payout (%)	69.0	46.1	52.3	52.3	52.3
	Debtors turnover (days)	50	50	52	52	52
Stock turnover (days) 10 10 11					11	11
Creditors turnover (days) 80 75 78 83					83	84

Source: Company, AmInvestment Bank Bhd estimates

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